



City of Westminster



THE ROYAL BOROUGH OF
KENSINGTON
AND CHELSEA

Westminster Health & Wellbeing Board

RBKC Health & Wellbeing Board

Date:	3 July 2019
Classification:	General Release
Title:	NW London Commissioning Reform Programme: Public draft case for change
Report of:	Central London and West London Clinical Commissioning Groups
Wards Involved:	All
Financial Summary:	Not applicable
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1. Executive Summary

- 1.1 The attached paper provides information to stakeholders on the case for establishing a single CCG across NW London. The NW London CCGs are undertaking engagement with stakeholders up until 24 July, looking to discuss and receive comments on the proposal to establish a single CCG.

2. Key Matters for the Board

- 2.1 The Health and Wellbeing Board is being asked to discuss and provide feedback on the case for change.

3. Background

- 3.1 In response to the NHS long-term plan which suggested that all sustainability and transformation partnerships (STP) develop into an integrated care system (ICS), by April 2021 with, "typically a single CCG for each ICS area", the NW London senior leadership decided to scope the implications of moving towards a single CCG, and have begun to explore key line of enquiry.

3.2 The case for change has been developed in response to these key lines of enquiry with our stakeholders to assess these implications and the impact on our patients, our staff and our system. The agreed key lines of enquiry are as follows:

- **The benefits for patients** i.e., would the move support the efforts through the partnership to improve sustainability and quality of patient services, as set out in our strategy
- **The financial implications** in terms of management costs, financial sustainability of the system, implications for borough-based allocations and fair distribution of funds
- **The governance implications** and how we maintain the concept of CCGs being clinically-led organisations with lay involvement
- The implications for **health inequalities**
- **The workforce implications** in terms of talent management and staff impacted by change
- **Relationships with stakeholders**, particularly Governing Body members and local authorities
- How **the development of a single ICS** might work in parallel with the development of borough-based integrated care
- To **monitor arrangements** that are developing across London and take these into account as appropriate
- The **implementation timeline** for any recommendations plus a consideration of implementation costs and potential disruption.

3.3 Having worked together since their formation, the NW London CCGs were able to deliver many clinical priorities and were able to improve outcomes for patients and staff. Moving towards a single CCG within our STP footprint, will therefore not only put us in line with the national policy but will allow us to further develop our clinical strategies to improve the delivery of services and address our ever-growing financial challenges.

4. Options / Considerations

4.1 Health and Wellbeing Board members are asked to note and discuss the case for change and to explore the implications of moving towards a single NW London CCG.

5. Legal Implications

5.1 Not applicable

6. Financial Implications

- 6.1 The NW London CCGs recognise that the financial challenges being faced across the system are significant and that only by working as a single CCG can these begin to be addressed.

**If you have any queries about this Report or wish to inspect any of the
Background Papers please contact:**

NW London CCGs

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APPENDICES:

Not applicable

BACKGROUND PAPERS:

See attached Case For Change